# The Transatlantic Economy in 2025

How companies navigated a year of uncertainty



# What you need to know

2025, a year of trade tensions

The state of the transatlantic economy

Striking a deal:
The EU-US Framework
Agreement

What about Luxembourg?

What's next for Europe:
The quest for competitiveness



### AmCham EU speaks

for American companies

committed to Europe



### What we stand for





# The state of the transatlantic economy









# \$9.5 trillion

The transatlantic economic partnership

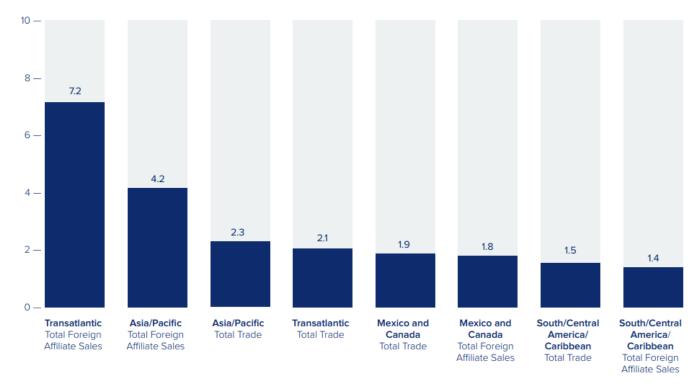
Large. Integrated. Consequential.



## Global impact



Table 6. America's Major Commercial Arteries (\$Trillions)



Foreign Affiliate Sales: Author's estimates for 2023. Total Trade: Data for goods & services, 2023. South/Central America and Caribbean includes

Source: U.S. Bureau of Economic Analysis.

#### Trade (2024)

#### Goods

Europe to US: \$770.8 bn

US to Europe: \$503.6 bn

#### **Services**

Europe to US: \$317.0 bn

US to Europe: \$432.6 bn



#### Affiliate earnings

Europe in US: \$3.5 tn

US in Europe: \$4.0 tn



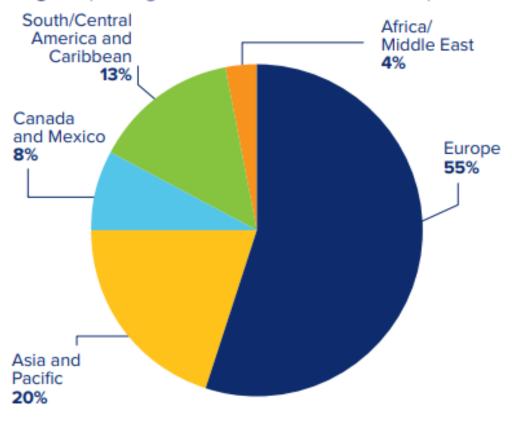


# Earnings around the world



Table 4. U.S. Earnings Around the World, by

Region (Foreign Affiliate Income, \$Billions)



Source: U.S. Bureau of Economic Analysis

Data as of 2023.

# What about China?

#### Trade in goods (2024)

- EU-US: \$976 billion
- China-US: \$583 billion
- EU-China: \$786 billion

#### Trade in services (2023)

- EU-US: \$447 billion
- China-US: \$67 billion
- EU-China: \$110 billion

48/50 US states export more to Europe than to China



### What about Luxembourg?







#### United States in Luxembourg

Luxembourg in the United States





135,700

Jobs directly supported by majority-owned bank and non-bank affiliates. Estimates for 2023. Total U.S.-related jobs are likely to be higher, because these figures do not include jobs created by trade flows, indirect employment effects through distributors or suppliers, or via non-equity arrangements such as strategic alliances, joint ventures, or other deals.

#### \$532.5 bn

Foreign Direct Investment (FDI), 2023

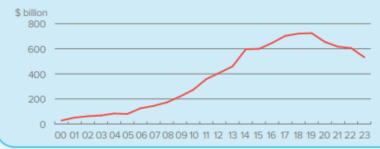


**\$246.9** bn

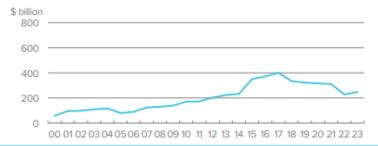
#### Foreign Direct Investment (FDI), 2023

Investment between the U.S. and Luxembourg is skewed in favor of Luxembourg. Estimated U.S. foreign affiliate sales in Luxembourg were over three times greater than sales of Luxembourg affiliates in the U.S. Foreign direct investment and employment by Luxembourg firms in the U.S. have somewhat fluctuated over the past decade. In 2010, employment reached a first peak of 38,300 workers, then fell to as low as 5,200 workers in 2016, and has since risen to a new peak of an estimated 135,700 workers in 2023.

#### **U.S. FDI Position in Luxembourg**



#### Luxembourg FDI Position in the U.S.



Foreign direct investment position, historic-cost basis, 2000-2023.

#### \$1.1 bn

#### U.S. Goods Exports to Luxembourg, 2024

The U.S. supplied 2.6% 2.6% of Luxembourg's total imports...

25.8% ...but the U.S. share increases to 25.8% when intra-EU trade is excluded from the total.

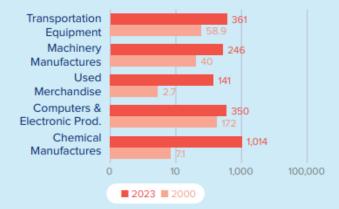
#### \$699 m

#### U.S. Goods Imports from Luxembourg, 2024

The U.S. received 3.1% of the total goods Luxembourg exported to the world...

16.0% ...but the U.S. share increases to 16.0% when intra-EU trade is excluded from the total.

#### Top Five U.S. Goods Exports to Luxembourg (2023, \$Millions)



Top State Exporters of Goods to Luxembourg (2023, \$Millions)

526.6

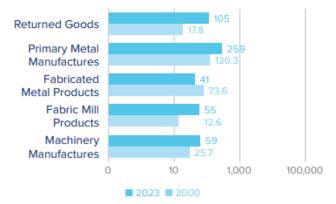
442.4 Massachusetts New Jersey

3 263.1 Florida

4 209.7 Virginia

6 165.8 Texas

#### Top Five U.S. Goods Imports from Luxembourg (2023, \$Millions)



Top State Importers of Goods from Luxembourg (2023, \$Millions)

190.3 Texas

2 64.8 Virginia

42.5 New Jersey

4 36.1

6 35.3 New York Pennsylvania

\$11.4 bn

U.S. Services Exports to Luxembourg, 2023



Trade in Goods

\$3.0 bn

U.S. Services Imports from Luxembourg, 2023

### 2025, a year of trade tensions



### A look at the data for the first half of 2025

01.

Goods trade is up

Europe to US: \$545 bn (↑25%)

US to Europe: \$237 bn (17%)

02.

Services trade is up

Europe to US: \$108 bn (↑7%)

US to Europe: \$161 bn (↑10%)

03.

Investment decisions are delayed



### How companies navigate uncertainty



**Cost** absorption



Price increases



Stockpiling



Supply chain shifts



# Striking a deal: The EU-US Framework Agreement





# What's next for Europe: The quest for competitiveness



# — of European competitiveness





